Lending Times

Daily News, Analysis and Data For Alternative Lending Executives

Webinar

Latest Advances in Process-Automation for Digital Lenders











- Co-founder and President
- TCI founded in 1982, headquartered in Islandia, New York
- Launched first Loan
 Origination System in 2000
- Focuses on banks, credit unions, finance companies, and online lenders
- TCl serves small to midsize institutions
- Powers over 700 lenders
- 80 employees





- Head of Marketing Technologies and Content at Kabbage
- Spent the past 4 years marketing technology solutions for small businesses
- Undergrad degree in Finance, MBA in marketing
- Speaker for the SBA and other small business organizations





- Director, Products & Experience
- Over a decade of experience in mobile and fintech
- Started career as a loan officer, consumer & equity products
- Worked as product manager for online loan origination platform offered by Digital Insight and Intuit



Lending Times

- Editor in Chief and Founder
- Main source of news, analysis and data for online lending
- Best journalist coverage award from industry, March 2017

Entrepreneur

- Built 11+ companies
- Built #1 fastest growing company in Boston
- Inc 500/5000 4 years in a row

The (fairly) complete technology stack

Marketing

Application

Underwriting

Fraud / Data verification

Legal process

Disbursement

Servicing

Customer Service

What we will address today

Marketing

Application

Underwriting

Fraud / Data verification

Legal process

Disbursement

Servicing

Customer Service





CONSUMER LOAN ORIGINATION

FOR ONLINE LENDING

Presented by: Bill Nass, President

Application

Underwriting

Legal process

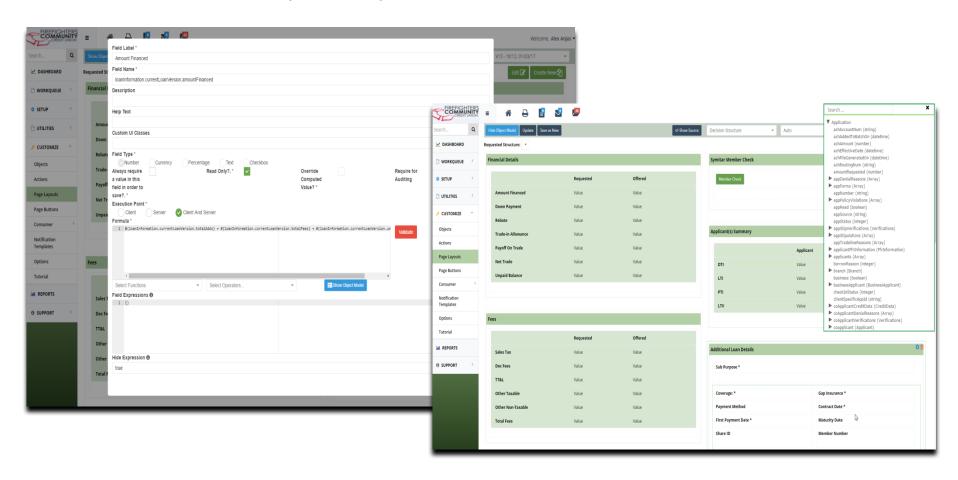


- Internet lending is evolving, and to remain competitive you need a flexible loan origination solution with the following:
 - I. Configurability without developer resources
 - II. Event Handler
 - III. Open API
 - IV. Powerful Rules Engine
 - V. Analytics & Reporting Tools
 - VI. Documents and eSignature
 - VII. Champion Challenger Simulations



Configurability

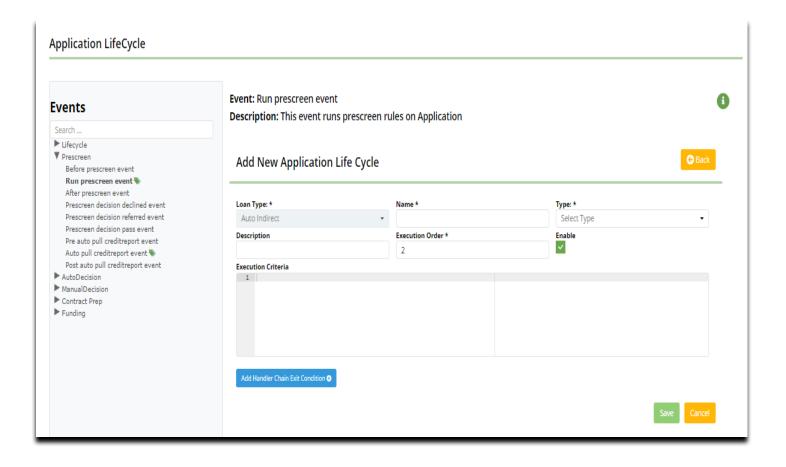
- > Fully configurable without IT resources
- > Save time by making your own changes
- ➤ No more tickets sent to your LOS provider





Event Handler

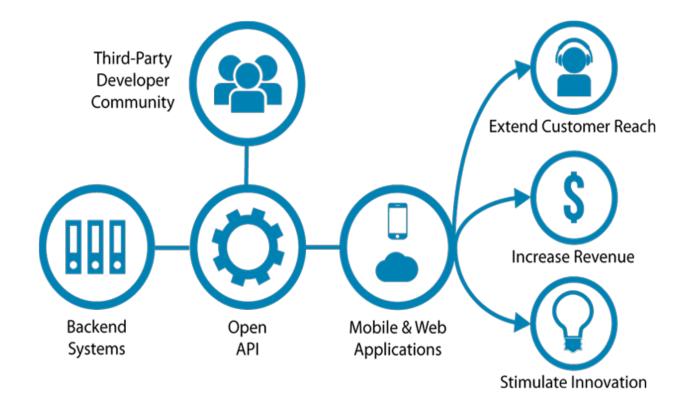
- > A trigger system of dominos that controls each event
- ➤ When a condition is met, do the following...





Open API

- Difficult and expensive to connect with a third-party without an open API
- > Save on integration costs
- Connect with any third-party
- ➤ Work with any data source





Rules Engine

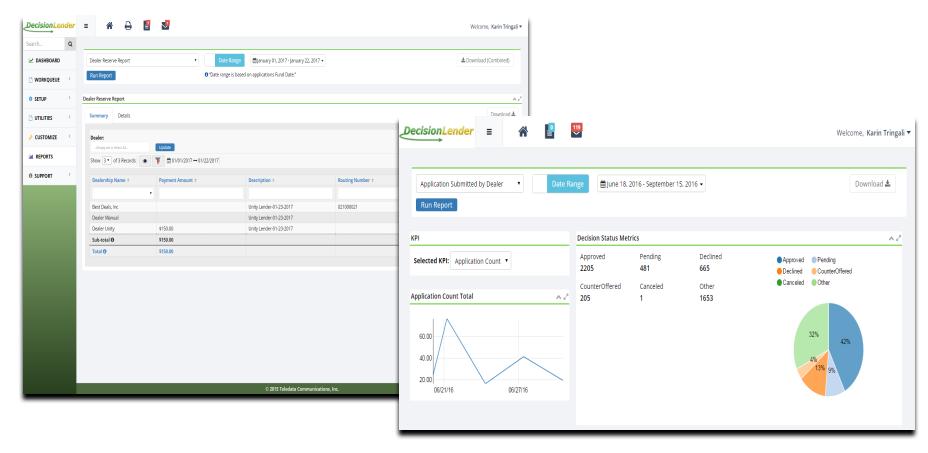
- Construct your own rules without developer resources
- Customizing your rules allows you to run "special offers"
- Save money by making changes yourself





Analytics & Reporting

- > Track performance and compliance
- ➤ Manage goals and expectations
- > Identify areas of improvement





Documents and eSignature

- > Upload and manage documents
- ➤ Authenticate transactions / Fraud prevention
- ➤ Sign documents digitally

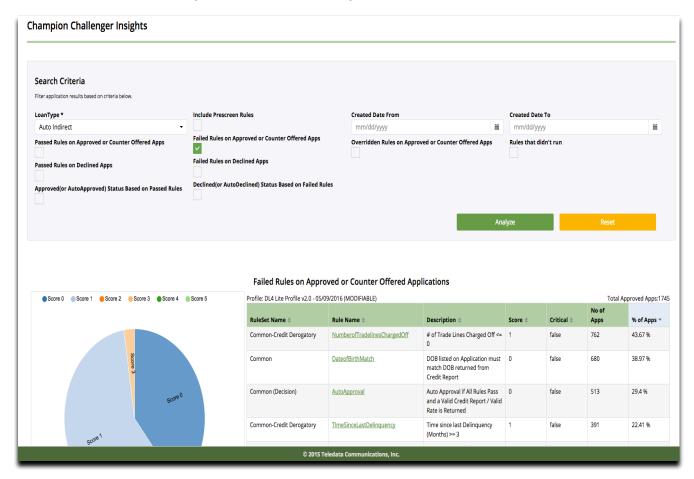
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MILWAUKEE SERVICE CONTRACT CORP.			(NAME)
6001 W. Capitol Drive	Мар	Primary applicant	addressLine, city, state and postal code (ADDRESS)
	VEHICLE map veh	map vehicle make f	f map vehicle model from contra map vin from contract coll
Milwaukee, WI 53216	DATE OF PURCHAS	()	ODOMETER READING: map mileage from contract cl
(414) 447-5125			(ON DATE OF PURCHASE)
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n consideration of the payment noted above, Milwaukee Service Co		Contract PURCHASER	
cknowledges to Purchaser that during the term of this Service Contraction (ill repair or replace any covered part (see Paragraph 2) which proves the contract of the contract		Initial (b) Deliver the \	/EHICLE to MSCC's Designated Repair Facility within a reasonable time
naterial, is broken and causes a mechanical breakdown of the vehic eductible specified below and any costs associated with non-covered pa		notice of the	e defect has been given and present PURCHASER'S copy of this Service
eductible specified below and any costs associated with non-covered pa	ts or labor, plus tax.	(c) Authorize M	ISCC to make repairs or replacements required to be performed; and
his Service Contract shall be subject to the following terms, conditions, e			livery of the repaired VEHICLE, pay the \$50 00 Deductible and any costs
. PERSON BY WHOM SERVICE CONTRACT MAY BE ENFORCED: The extended to the above-named PURCHASER only and is not transferable to			with non-covered parts or labor. Plus tax. MSCC'S LIABILITY FOR INCIDENTAL AND CONSEQUENTIAL DAMA
ther person.	o, nor enforceable by any		T BE RESPONSIBLE OR LIABLE FOR ANY INCIDENTAL
COVERED PARTS: The coverage of this Service Contract is limited to	he parts of the above-		MAGES RESULTING FROM ANY DEFECTS COVERED BY THIS SEE
escribed VEHICLE listed below:			IMPLIED WARRANTIES APPLICABLE TO THE VEHICLE INCLUDING PROPERTY DAMAGE, LOSS OF USE OF VEHICLE, LOSS OF
ENGINE COMPONENT: All internal lubricated parts, fuel pump, in	take and exhaust		D COMMERCIAL LOSS. (Some states do not allow the exclusion or lim
manifold, cylinder head(s), cylinder block.		of incidental or consequential damages, so the above limitation or exclusion may not apply to you).	
TRANSMISSION COMPONENT: All internal parts and housing, to			This contract may be canceled if no claim has been paid. If canceled wit be paid. After 30 days MSCC will retain an Amount, calculated pro-rata
(coverage is not afforded for standard transmission clutch assen DRIVE COMPONENT (front and rear): All internal parts and housi			ege elapsed since the date of purchase whichever is greater plus a \$
Division of the Control of the Contr		cancellation processing	g charge, refunding the balance to you. If the amount paid for this contra
		financed then the refur a claim was paid - then	nd will be made to the financing source so long as there is a balance ov
	\ \ \		e is no retund. .EGAL RIGHTS: This Service Contract gives you specific legal rights, ar
		may also have other ri	ights which vary from state to state. This is a contract for repairs as spi
TERM OF THIS SERVICE CONTRACT: The term of this Service Con	and shall samman as the	herein. It is not a warra	anty or an insurance contract.
OATE OF PURCHASE, above set forth, and shall last for 6 months after		Lienholder	Map Lender Name
r for 6,000 miles beyond the VEHICLE ODOMETER READING, above	e set forth, whichever occurs	_	map Lender Name
ooner. DEDUCTIBLE: Purchaser shall be required to pay Fifty Dollars (\$50.00)	toward the renair of each	_	
omponent or part thereof which requires repair under this contract.	toward the repair of each	_	
EXCLUSIONS: This Service Contract does not cover or apply to:		Dated this MAP CO	ONTRA day of map the month of the contract 20 map to
 (a) Defects covered by an existing manufacturer's warranty or to defect manufacturer has publicly announced its responsibility by a recall for t 	s which the	Dated this WALL CO	oly 104 day of map the month of the contract, 20 map to
such defects.	ie purpose of correcting		
(b) Seals and gaskets	tot 45 days		(MSCC'S AUTHORIZED SIGNATURE)
 (c) Pre-existing conditions/No claims paid for breakdowns within (d) Adjustments, tune-ups, alignments, towing, road service, storage of 			ges that prior to signing that he/she has read the foregoing Used V
components or parts not expressly identified above in paragraph 2 as	being covered.	Service Contract including the reverse side and understands and accepts the same. Purchas further acknowledges receipt of a copy of this Used Vehicle Service Contract.	
(e) Any defect not due to faulty workmanship or material, including,		turtner acknowledges r	receipt of a copy of this Used Venicle Service Contract.
caused by negligence, misuse, failure to perform required servicing a reverse side of Service Contract), collision, accident, fire, or other casual	s specified by MSCC (see		ID IDOLLAGEDIO GIONATUDE
	*		(PURCHASER'S SIGNATURE)
IIS WARRANTY IS SUBJECT TO LIMITED REGULATION BY THE OFF	ICE OF THE COMMISSIONER OF	INSURANCE	6 FORM 9-91

Enter your information be	elow to begin the Sm	artSign process.
denotes required field		
First Name	Middle	* Last Name
John		Smith
Email Address		
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Please confirm the signatu documents. * Signatu	gree to be bound by th	



Champion Challenger Simulations

- > Find areas of improvement
- > Run financial simulations to gain insight
- ➤ Did you leave money on the table?







WELCOME TO KABBAGE

Kabbage started with a simple idea

To leverage the power of real-time, persistently connected data to streamline the lending process.



Introduction

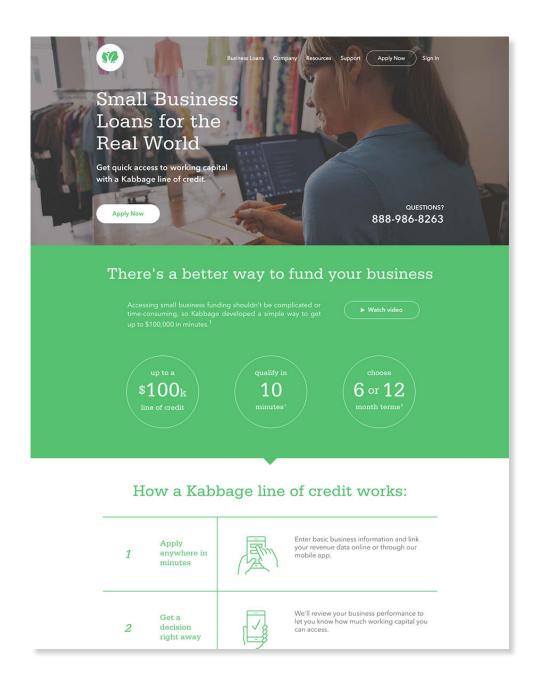
Kabbage, Inc. is a technology-enabled specialty finance company that provides working capital to small- and medium-sized businesses ("SMBs")

- 5+ years of performance data and unique proprietary systems, risk models and risk management tools
- Driven by continuous monitoring of risk and frequent reunderwriting of portfolio



Kabbage

- > Lines of Credit: \$2K -\$150K
- > 6 or 12 Month Terms
- More than \$3B Loaned
- > 100,000+ customers served across the United States



Lending Process



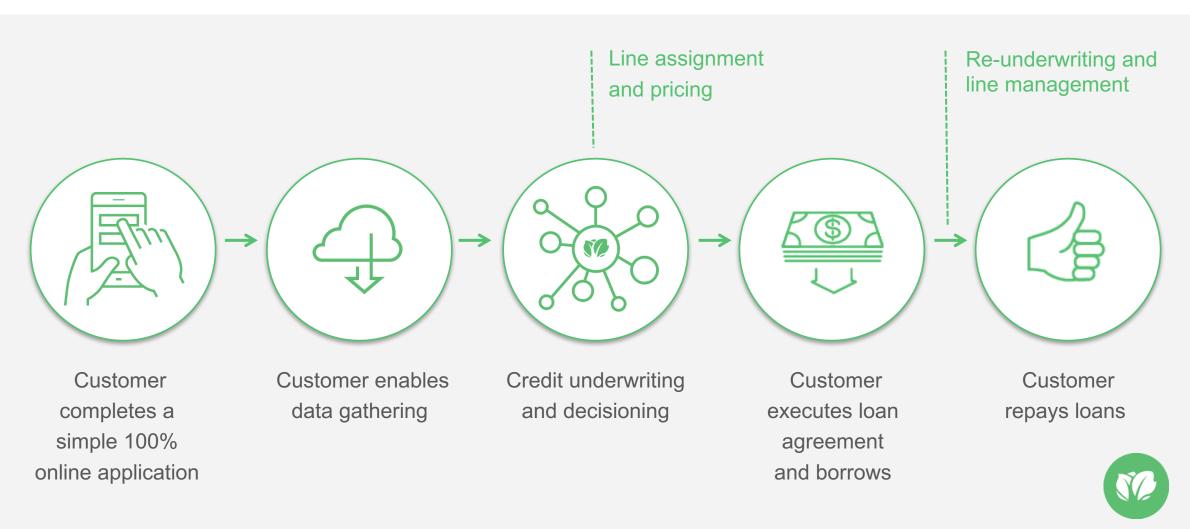
Customer completes
a simple application &
provides access to
data sources

Kabbage looks at numerous data sources to *instantly qualify* customers

Capital is provided within minutes. 95% of customers have a 100% automated experience



Customer Stages



Use Cases

- Inventory
- Marketing
- Product Expansion
- Equipment Purchases
- Hiring
- Working Capital



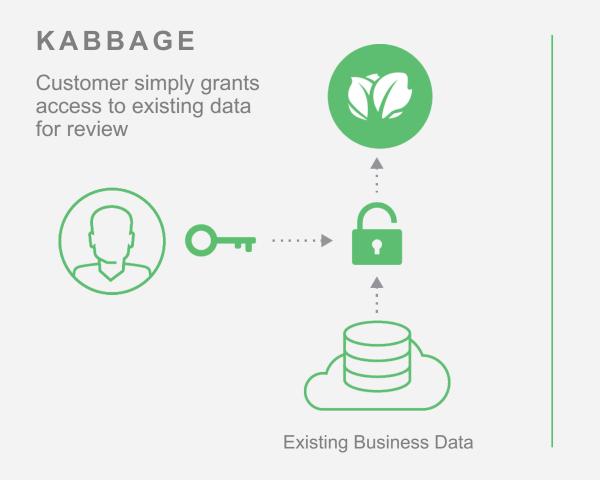
THE TECHNOLOGY ADVANTAGE

The space between and around the data is more important than the data itself.

-Rob Frohwein, Co-Founder & CEO



Data Collection / Usage Comparison





The power of automation in underwriting

Automated and ongoing access to data allows for an advanced approach to portfolio risk



AUTOMATION

By completely automating the loan application and underwriting, Kabbage has eliminated the dependency on slow manual processes giving the user an instant decision



ONGOING DECISIONS

This automated process enables the Kabbage Platform to make ongoing decisions (e.g., nightly) about our customers and take pre-configured risk actions based on new information.



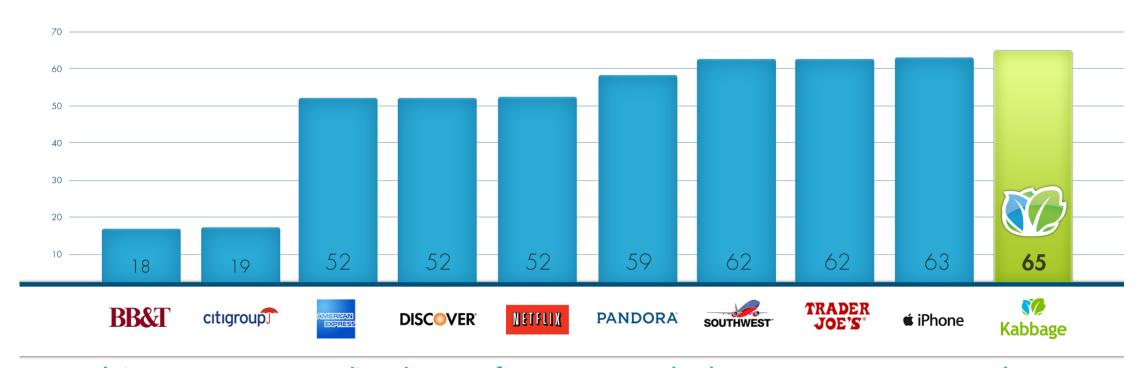
DATA SOURCES

Kabbage's proprietary risk models are built upon our unique set of traditional and nontraditional customer data.

Kabbage vs. alternative products and lenders

Small business funding option	ns Their strengths	Their weaknesses and where Kabbage wins
Traditional bank loan / line of credit Capital One	 If approved, you can typically get lower rates and a larger sum of money Familiarity; it's what small businesses owners know due to personal banking relationship 	 Offline, slow process; Speed to funds Paperwork Likelihood to get funds is low Collateral (personal guarantee + asset required)
Small business credit cards	• Perks and points	 Annual fees Many vendors/employees don't accept credit. Kabbage delivers cash.
Other pure play online lenders OnDeck	 Fast approval compared to banks Offers higher limits (up to \$500k) and longer terms (up to 36 months) 	 The process is not 100% automated, more time for SMB owner Origination fees Traditional loan product requires reapplying each time funds are required Daily repayment
Other online lenders: amazon PayPal	 Quicker application process than banks Ease of use: tied directly into PayPal account 	 Daily repayment tied directly to sales Confined customer group/Not platform agnostic; does not account for revenue outside of Paypal account Prepayment penalty
Merchant cash advances CAN CAPITAL	Approves riskier small business owners	 Rates often greater that 100% Slower approval time Daily repayment

Great customer service



- High Net Promoter Score (NPS) comes from exceptional in-house customer service and account management
 - Abandon rate less than 1%
 - ASA (average speed of answer) 12.7 seconds
 - Service level 96%
 - First contact resolution rate 71.6%

- ✓ Penetration Testing
- √ Vulnerability Scans
- ✓ SSAE 16 SOC 1 Type 1
- ✓ Synthetic Monitoring
- ✓ Data Encryption
- ✓ Cloud enabled infrastructure
- Automatic scaling infrastructure
- ✓ Automated backups
- ✓ Redundant Architecture

Technology Infrastructure

Designed for Scale

- Leveraging both physical and cloud based infrastructure to enable security and flexibility in core platform layers
- Distributed processing to enable asynchronous processes and a fluid user experience
- Real-time monitoring of the platform enables a near immediate response to issues
- Redundant Infrastructure and storage clustering
- Automated backups to offsite storage

Designed for Security & Privacy

- Multi-Layered <u>Defense in Depth Strategy</u>
- Data encryption in flight and at rest at all layers
- Both Internal and external penetration and security scans.
- Industry leading WAF protection to mitigate DDoS attacks

Designed for Agile Delivery

- New features and enhancements are deployed to our platform weekly
- Multi-layer testing strategies enable features to vetted before being introduced to customers.
- Gated Environment promotion (four eyes)











> Enable banks and non-banks to leverage our data, technology and infrastructure to serve their customers.

>White Label, Custom & Turnkey Solutions

 Leverage the power of global data across our platform to benefit all parties.

















Uniform

Disclosure

Transparency

Comparison Tool

The SMART BOX

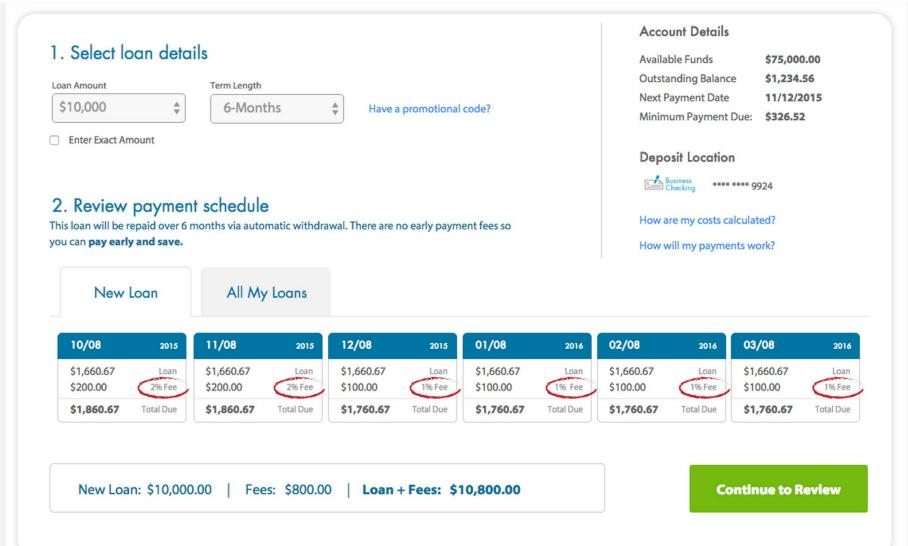
Q: What is the SMART BOX?

A: The Straightforward Metrics Around Rate and Total cost Box (SMART BOX). We partnered with industry leaders to create a uniform disclosure and comparison tool for our Small Business owners.

Q: Why?

A: Kabbage is committed to fees and rate structure transparency and **comparable terms** across products and companies. This is a way to see actual cost, compare products and be able to make straightforward business decisions based on a specific borrower use case.

SMART Box is Coupled With Easy to Understand Monthly Fee Schedules For Redundancy in Transparency





Global Leader in Mobile Capture & Identity Verification



with offices in San Diego, London & Amsterdam

with more than 1 billion transactions processed used by 5,600 companies and loved by 80M+ consumers

helps leading brands build trust in the digital economy

dedicated to a great customer and user experience



Digital loan origination is coming of age

50% **Homebuyers start** their journey on mobile

700%

Increase of online consumer loans from 2010 to 2014

10%

Addressable digital lending market share by 2020

\$100bn

Estimated digital lending opportunity by 2020*

*Excluding mortgages

50%

Consumers consider the overall experience as important as rates when choosing a lender

Digital Loan Origination Hurdles

Consumers expect the convenience of digital experiences to extend to their loan application journey

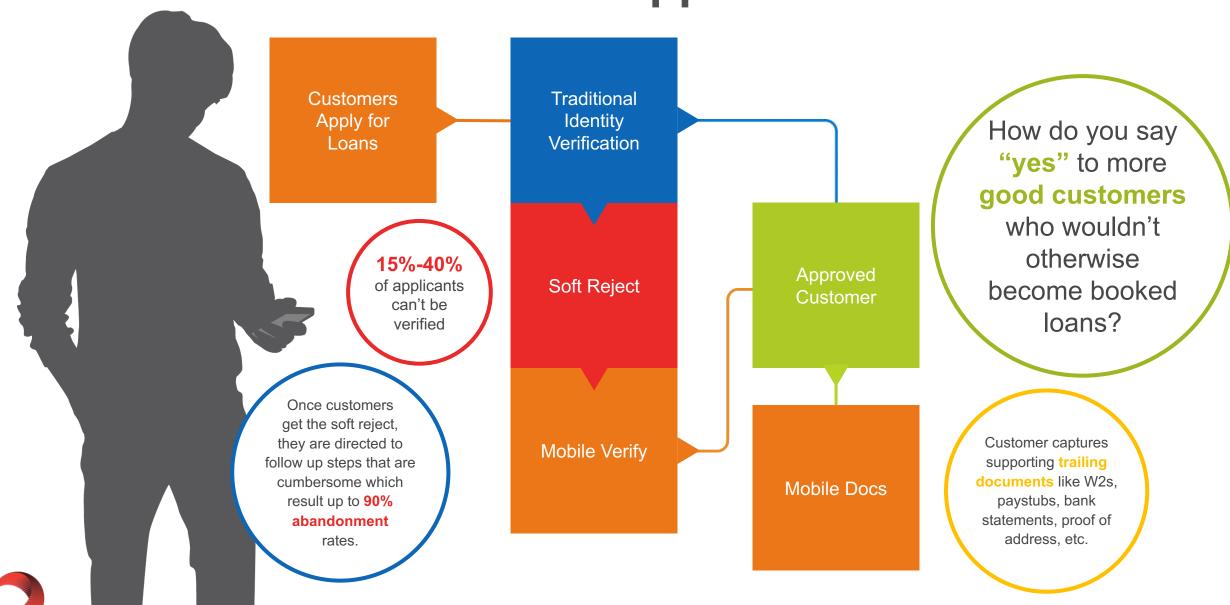
High operational costs erode margins. Time and money spent in achieving compliance and mitigating fraud risk is rapidly eroding the business' margins. Lenders need to invest in new technologies and specialized training to stay ahead of competition

Fraudsters are also benefiting from the ease of use and convenience of new technology

Regulators try to mitigate this increasing risk with ever stringent, costly and time-consuming KYC requirements that jeopardize the customer experience



ID Verification – Loan Application Use Case



Mobile Verify® helps mitigate fraud risk and meet KYC requirements without compromising the customer experience

Mitigate risk of fraudulent loans

Enable consumers to complete identity verification piece of digital loan application.

- Protect against fraudulent loans
- Meet KYC requirements
- Decrease the need for costly manual intervention with automated data pre-fill and document verification



Mobile Docs™ reduces costs, effort and time

Fast and easy trailing documents submission

Mobile Docs allows consumers to capture and submit scanner-quality images of trailing documents using their mobile device camera, ensuring the document collection process is part of a seamless digital customer journey.

- Proof of address
- W2s
- Utility bills
- Bank statements
- Proof of insurance
- Proof of student status
- And more



